

Ronald Knecht

# STOREY COUNTY

## County Manager

### EMPLOYMENT APPLICATION

An Equal Opportunity Employer

*If you believe you require an accommodation during the selection process, please contact us to make appropriate arrangements.*

Name RONALD L. KNECHT Date 28 JANUARY 2019  
 Address [REDACTED]  
 City CARSON CITY State NV Zip Code 89703  
 Telephone(s) Home [REDACTED] Cell [REDACTED] Work ( )  
 Email address: [REDACTED]

Position Applied for: COUNTY MANAGER

How did you hear about this position? ☐ Advertisement ☐ Walk-In ☒ Referral (by whom?) VARIOUS  
☐ Other (explain) \_\_\_\_\_

If offered employment, when can you be available to begin? IMMEDIATELY

What type of employment will you accept? ☒ Full-Time ☐ Part-Time ☐ Temporary

Will you be available for shift work? (N/A) ☒ Yes ☐ No

Will you be available to work weekends and/or holidays if necessary? ☒ Yes ☐ No

Have you been given a job description or had the requirements of the job explained to you? ☒ Yes ☐ No

Do you understand the job requirements? ☒ Yes ☐ No

Can you perform the requirements of this job with or without reasonable accommodation? ☒ Yes ☐ No

To qualify for employment, applicants must be at least 18 years of age unless otherwise specified in the job announcement. If offered employment, can you furnish proof of age? ☒ Yes ☐ No

After an offer of employment, can you submit verification of your legal right to work in the United States? ☒ Yes ☐ No

List other names, if any, you have used. (NONE)

#### EDUCATION RECORD

Did you graduate from high school or receive a GED certificate? ☒ Yes ☐ No

School Name	Location	Hours Earned	Diploma, Degree, or Certificate	Major Field of Study
Business/Technical/Vocational				
1. <u>U.S.F. LAW</u>	<u>SAN FRANCISCO</u>	<u>MAY</u>	<u>JD</u>	<u>LAW (ESP. BUS., CONST)</u>
2.				
College/University (Undergraduate)				
1. <u>U OF ILLINOIS</u>	<u>URBANA-CHAMPAIGN</u>	<u>"</u>	<u>B.A./L.A.S</u>	<u>MATH; PHYSICS &amp; CHEM; EAG</u>
2.				<u>ECO.</u>
Graduate School				
<u>STANFORD U.</u>	<u>STANFORD CA</u>	<u>"</u>	<u>M.S</u>	<u>ENGINEERING ECONOMIC SY</u>
				<u>TEMS</u>

# STOREY COUNTY

## LICENSES (Optional, unless required for the position for which you are now applying.)

List current licenses, certifications, or registrations required for the position for which you are applying. Indicate types, state license numbers, and expiration dates.

PROFESSIONAL MECHANICAL ENGINEER - STATE OF CA  
LIC# M24404 EXPIRES 09/30/20 (BUT WILL BE RENEWED)

Answer only if position requires.

Do you possess a valid driver's license? ..... ☒ Yes ☐ No

If so, license expires 05/04/2022 class C Restrictions (if any) (NONE)

For positions that require typing: I certify that I can type at a speed of \_\_\_\_\_ WPM.

In addition to English, list any other language abilities you possess.

Verbal fluency in \_\_\_\_\_

Written fluency in \_\_\_\_\_

List any special skills you possess and/or equipment or office machines you can operate.

EXPERT WITNESS (~150 TIMES) IN ECONOMICS, FINANCE, TECHNICAL,  
POLICY & REGULATORY MATTERS

## OTHER INFORMATION

Have you ever been disciplined in your employment related to workplace violence? ..... ☐ Yes ☒ No

If yes, please explain.

Do you presently use illegal drugs? ..... ☐ Yes ☒ No

Have you ever been employed by Storey County? ..... ☐ Yes ☒ No

If yes, please provide the following information:

Department \_\_\_\_\_ Position Title \_\_\_\_\_

Dates of Employment \_\_\_\_\_ Reason for Separation \_\_\_\_\_

Are you related to anyone who is currently employed by Storey County? ..... ☐ Yes ☒ No

If yes, please provide the following information:

Related person's name \_\_\_\_\_ Department \_\_\_\_\_

Relationship \_\_\_\_\_

# STOREY COUNTY

## EMPLOYMENT HISTORY

Provide information regarding all paid, military, and volunteer work and how it may be related to the position for which you are applying. Describe your most recent position first; then list other positions in order held, beginning with the most recent. Use a separate block for each position, even if with the same employer. Use additional sheets if necessary. Do NOT use references such as "See Résumé" in place of completing this section.

May we contact all employers listed? (Attach a list of any exceptions with an explanation.).... ☒ Yes ☐ No

RECENT Present Employer STATE OF NEVADA RECENT Present Position STATE CONTROLLER  
Address CAPITOL 101 NO. CARSON STREET #5 From (Mo/Yr) 01/2015 To (Mo/Yr) 01/2019  
City CARSON CITY ☒ Full-Time (30+ hrs/wk) ☐ Part-Time (<30 hrs/wk)  
State NV Zip Code 89703 Salary [REDACTED]  
Supervisor's Name/Title PEOPLE OF NV (CHIEF FISCAL OFFICER) Telephone [REDACTED]  
Related Duties CHIEF FISCAL OFFICER  
MEMBER, NDOT BOARD MEMBER, EXECUTIVE AUDIT BOARD  
MEMBER, BOARD OF FINANCE MEMBER, SMART21 EXECUTIVE BOARD  
ADDITIONAL DETAIL ATTACHED  
Reason for Leaving TERM ENDED 7 JANUARY 2019

Employer STATE OF NV SYST. OF HIGHER ED. Position REGENT  
Address BE DISTRICT 9 (INCL. STOREY CITY) From (Mo/Yr) 01/2007 To (Mo/Yr) 01/2015  
City RENO, LAS VEGAS & OTHER ☐ Full-Time (30+ hrs/wk) ☒ Part-Time (<30 hrs/wk)  
State NV Zip Code [REDACTED] Salary [REDACTED]  
Supervisor's Name/Title PEOPLE OF DISTRICT 9 Telephone 775  
Related Duties AUDIT COM. & BUDGET/FINANCE COM. 8 YEARS EACH; CHAIR OF EACH 2 YRS  
MAJOR FACILITIES & INVESTMENT COM. 7 YEARS; ALSO, 4 OTHER STANDING COM  
NUMEROUS INSTITUTIONAL PRESIDENTIAL SELECTION & EVAL. COM'S; SEE ATTACHED DETAIL  
Reason for Leaving RESIGNED TO BECOME NV CONTROLLER

Employer NEVADA PUBLIC UTILITIES COM'N Position SENIOR ECONOMIST  
Address 1101 EAST CARSON STREET From (Mo/Yr) 8/2001 To (Mo/Yr) 3/2012  
City CARSON CITY ☒ Full-Time (30+ hrs/wk) ☐ Part-Time (<30 hrs/wk)  
State NV Zip Code 89701 Salary [REDACTED]  
Supervisor's Name/Title YASUJI OTSUKA Telephone [REDACTED]  
Related Duties SENIOR/PRINCIPAL ECONOMIST IN FULL RANGE OF FINANCIAL, ECONOMIC, POLICY,  
TECHNICAL ANALYSIS, ESP. COSTS OF CAPITAL, FUEL, OPERATIONS, ETC.; COST  
RECOVERY, REVENUE REQUIREMENT, COST ALLOCATION & ETC. - SEE ATTACHED DETAIL  
Reason for Leaving TERMINATED WITHOUT CAUSE OR EXPLANATION (AT WILL EMPLOYEE)

# STOREY COUNTY

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May we contact all employers listed? (Attach a list of any exceptions with an explanation.).... ☒ Yes ☐ No

Present Employer ECONOMIC & TECHNICAL ANALYSIS GROUP Present Position CEO & PRESIDENT  
 Address 3419 SCOTT STREET From (Mo/Yr) 10/1990 To (Mo/Yr) 08/2001  
 City SAN FRANCISCO ☒ Full-Time (30+ hrs/wk) ☐ Part-Time (<30 hrs/wk)  
 State CA Zip Code \_\_\_\_\_ Salary VARIED W/ BUSINESS  
 Supervisor's Name/Title (NONE) Telephone ( ) \_\_\_\_\_  
 Related Duties FULL FUNCTIONS OF CEO OF A SMALL CONSULTING BUSINESS; ALSO, EXPERT WITNESS. CONSULTED TO AND TESTIFIED FOR FULL RANGE OF PARTIES IN REGULATORY, UTILITY & ENERGY MATTERS, INCLUDING REGULATORS & STATE  
 Reason for Leaving MOVE TO NV & JOIN STAFF OF PUB UTIL. COMM OF NV SEE ATTACHED DETAIL

Employer SPECTRUM ECONOMICS, INC. Position VICE-PRESIDENT  
 Address PALO ALTO, CA From (Mo/Yr) \_\_\_\_\_ To (Mo/Yr) \_\_\_\_\_  
 City PALO ALTO, CA ☒ Full-Time (30+ hrs/wk) ☐ Part-Time (<30 hrs/wk)  
 State CA Zip Code \_\_\_\_\_ Salary VARIED  
 Supervisor's Name/Title (NONE) Telephone ( ) \_\_\_\_\_  
 Related Duties ESSENTIALLY THE SAME AS THOSE AT ETAG IN 1990S, EXCEPT I WAS VP, NOT PRES. & CEO. I DID MEDIATE A TRUCE AND SETTLEMENT OF MANY ISSUES BETWEEN PA CENTRAL OFFICE & SATELLITE OFFICES IN SF, SD & KC BEFORE LEAVING. ALSO WAS RESPONSIBLE FOR BUSINESS DEVELOPMENT, MGMT... SEE ATTACHED DETAIL  
 Reason for Leaving TO FORM ETAG WITH NEW PARTNERS.

Employer QED RESEARCH, INC. Position PRINCIPAL  
 Address \_\_\_\_\_ From (Mo/Yr) 12/1986 To (Mo/Yr) 10/1988  
 City PALO ALTO ☒ Full-Time (30+ hrs/wk) ☐ Part-Time (<30 hrs/wk)  
 State CA Zip Code \_\_\_\_\_ Salary VARIED  
 Supervisor's Name/Title (NONE) Telephone ( ) \_\_\_\_\_  
 Related Duties ESSENTIALLY SAME AS AT SPECTRUM ECONOMICS, WHICH SPUN OFF FROM QED.  
 Reason for Leaving TO BECOME VP AT SPECTRUM ECONOMICS, INC.



# STOREY COUNTY

## EMPLOYMENT HISTORY

Provide information regarding all paid, military, and volunteer work and how it may be related to the position for which you are applying. Describe your most recent position first; then list other positions in order held, beginning with the most recent. Use a separate block for each position, even if with the same employer. Use additional sheets if necessary. Do NOT use references such as "See Résumé" in place of completing this section.

May we contact all employers listed? (Attach a list of any exceptions with an explanation.).... ☒ Yes ☐ No

~~Present~~ Employer CA PUBLIC UTIL'S COM'N ~~Present~~ Position SECTION SUPERVISOR & PRINCIPAL ANALYST  
Address \_\_\_\_\_ From (Mo/Yr) 11/1979 To (Mo/Yr) 06/1986  
City SAN FRANCISCO ☒ Full-Time (30+ hrs/wk) ☐ Part-Time (<30 hrs/wk)  
State CA Zip Code \_\_\_\_\_ Salary [REDACTED]  
Supervisor's Name/Title RAY CAHAR, CHIEF ACCOUNTANT Telephone ( ) \_\_\_\_\_

Related Duties PROFESSIONAL DUTIES SIMILAR TO THOSE AT NV PUC IN 2001-2012; HOWEVER, AT CPUC, I ALSO HAD SUBSTANTIAL SUPERVISORY & MANAGEMENT DUTIES, INCLUDING SERVING ON ALL 4 DIVISION MANAGEMENT COM'S & WAS INVOLVED IN HIRING & EVALUATING PROFESSIONAL & SUPPORT PERSONNEL.  
Reason for Leaving TO JOIN DAMES & MOORE, ENGINEERS & CONSULTANTS SEE ATTACHED DETAIL

Employer BERTSCH & KNECHT, ENG'RS & CONSULTANTS Position PARTNER, CONSULTANT & EXPERT WITNESS  
Address IL & CA From (Mo/Yr) 04/1976 To (Mo/Yr) 06/1986  
City URBANA IL & SF & SAC TO CA ☐ Full-Time (30+ hrs/wk) ☒ Part-Time (<30 hrs/wk)  
State IL & CA Zip Code \_\_\_\_\_ Salary VARIED  
Supervisor's Name/Title (NONE) Telephone ( ) \_\_\_\_\_

Related Duties SIMILAR TO DUTIES LATER AT ETAG, SPECTRUM & CPUC IN PROFESSIONAL & MANAGEMENT MATTER; MAJOR PROJECT IN 1976-77 WAS AS CONSULTANT & EXPERT WITNESS FOR CA ENERGY COM'N ON POWER ECONOMICS. B&K CONTINUED TO OPERATE IN 1979-86 WITH ME WORKING PART-TIME IN CA  
Reason for Leaving TO BECOME SENIOR ECONOMIST AT DAMES & MOORE SEE ATTACHED DETAIL

Employer CA ENERGY COMMISSION Position CONS. SR. ADVISOR; THEN, PRINCIPAL  
Address \_\_\_\_\_ From (Mo/Yr) 01/1978 To (Mo/Yr) 11/1979  
City SACRAMENTO ☒ Full-Time (30+ hrs/wk) ☐ Part-Time (<30 hrs/wk)  
State CA Zip Code \_\_\_\_\_ Salary [REDACTED]  
Supervisor's Name/Title SUZANNE REID, COMMISSIONER Telephone ( ) \_\_\_\_\_

Related Duties PROFESSIONAL DUTIES SIMILAR TO THOSE LATER AT CPUC, BUT NOT MUCH ABOUT RATEMAKING; INSTEAD, ELECTRIC & GAS RESOURCE PLANNING, POWER ECONOMICS, PLANNING, TECHNICAL MATTERS & POLICY & NEARLY FULL RANGE OF TECH, ECON & POLICY MATTERS FOR ENERGY, ESP. ALTERNATIVES & CONSERVATION - SEE ATTACHED DETAIL  
Reason for Leaving TO TRANSFER TO CPUC IN SF FOR SIMILAR & OTHER DUTIES.

# STOREY COUNTY

Employer STATE OF NV ASSEMBLY Position ASSEMBLYMAN, DISTRICT 40  
Address \_\_\_\_\_ From (Mo/Yr) 11/2002 To (Mo/Yr) 11/2004  
City CARSON CITY ☒ Full-Time (30+ hrs/wk) 5 MONTHS ☐ Part-Time (<30 hrs/wk) 19 MONTHS  
State NV Zip Code 89701 Salary \_\_\_\_\_  
Supervisor's Name/Title PEOPLE OF DISTRICT 40 Telephone (775)  
Related Duties ALL NORMAL DUTIES OF A STATE LEGISLATOR! DETERMINE THE PUBLIC INTEREST IN  
THE FULL RANGE OF MATTERS THAT COME BEFORE THE LEGISLATURE, AND ACT TO SERVE  
THAT INTEREST. MEMBER OF GOVT AFFAIRS, COMMERCE & LABOR AND TRANSPORTATION COM'S  
Reason for Leaving TERM ENDED

SEE  
ATTACH  
DETAIL

## REFERENCES

Name MARK AMODEI Phone# \_\_\_\_\_  
Address CARSON CITY NV  
Name D. JAMES (JIM) HINDLE Phone# \_\_\_\_\_  
Address VIRGINIA CITY NV P.O. BOX 122  
Name JAMES SETTELMEYER Phone# \_\_\_\_\_  
Address GARDNERVILLE NV

Please state below any other information that would be helpful in determining your qualifications for this position. You may include significant accomplishments, previous career highlights, or any other relevant information that is not requested in this employment application.

SEE ATTACHED LISTINGS OF: PROFESSIONAL ASSOCIATIONS

HONORS & AWARDS

PERSONAL

VOLUNTEER EXPERIENCE

☒ ADDITIONAL INFORMATION

☒ MISCELLANEOUS

☒ PUBLICATIONS

☒ PUBLIC SERVICE & OTHER

☒ MY RECORD AS CONTROLLER

# STOREY COUNTY

Employer DAMES & MOORE, ENGINEERS & CONSULTANTS SENIOR ECONOMIST  
Address \_\_\_\_\_ From (Mo/Yr) 06/1986 To (Mo/Yr) 12/1986  
City SAN FRANCISCO ☒ Full-Time (30+ hrs/wk) ☐ Part-Time (<30 hrs/wk)  
State CA Zip Code \_\_\_\_\_ Salary [REDACTED]  
Supervisor's Name/Title BILL WADE, ECONOMICS DIRECTOR Telephone ( ) \_\_\_\_\_  
Related Duties SIMILAR TO THOSE LATER AT QED, BUT LESS MANAGEMENT & MORE  
EXPERT WITNESS WORK & PROFESSIONAL CONSULTANT. NUMEROUS PROJECTS.  
CLIENTS, NOTABLY MOBILE OIL, A COGENERATION APPLICANT BEFORE CPUC/CEC.  
Reason for Leaving MOST OF D&M ECONOMICS SHOP, INCLUDING ME, WERE HIRED BY QED

## REFERENCES

Name JIM WHEELER Phone# [REDACTED]  
Address GARDNERVILLE NV  
Name AL KRAMER Phone# [REDACTED]  
Address CARSON CITY NV  
Name LYNN HETRICK Phone# [REDACTED]  
Address GARDNERVILLE NV

Please state below any other information that would be helpful in determining your qualifications for this position. You may include significant accomplishments, previous career highlights, or any other relevant information that is not requested in this employment application.



# STOREY COUNTY

Employer UNIVERSITY OF ILLINOIS Position ENERGY RSCH ENGINEER & OTHER  
 Address \_\_\_\_\_ From (Mo/Yr) 09/1967 To (Mo/Yr) 06/1977 BELOW  
 City URBANA-CHAMPAIGN ☒ Full-Time (30+ hrs/wk) ☒ Part-Time (<30 hrs/wk)  
 State IL Zip Code \_\_\_\_\_ Salary VARIOUS  
 Supervisor's Name/Title VARIOUS Telephone ( ) \_\_\_\_\_  
 Related Duties ENERGY RSCH ENGINEER, 1974-77, FULL TIME; CENTER FOR ADVANCED STUD  
RESEARCH ASSOCIATE, 1973-74, PT; RESEARCH ASSISTANT, ECON 1970-71 & SOCIAL  
WORK, 1971-72, BOTH PT; GRADER & CONSULTANT, COMPUTER SCIENCE, 1969-70, PT;  
ASST. TO DEAN OF STUDENT SVCS, 1970-71, PT. DAILY ILLIAN REPORTER & COLUMNIST  
 Reason for Leaving PT, 1971-75; STUDENT SENATE OFC MGR, PT, 1968-69; OTHER HOUS  
TO CONTINUE GRAD STUDIES IN CIVIL ENGRG (TRANSPORTATION & PWR. ECON) & WORK  
FOR PHD

## REFERENCES

Name \_\_\_\_\_ Phone# \_\_\_\_\_  
 Address \_\_\_\_\_  
 Name \_\_\_\_\_ Phone# \_\_\_\_\_  
 Address \_\_\_\_\_  
 Name \_\_\_\_\_ Phone# \_\_\_\_\_  
 Address \_\_\_\_\_

Please state below any other information that would be helpful in determining your qualifications for this position. You may include significant accomplishments, previous career highlights, or any other relevant information that is not requested in this employment application.

EMPLOYER: CITY OF URBANA IL POSITION: ASST. CITY ENGINEER  
FROM 06/1972 TO 08/1973  
CITY: URBANA ☒ FULL-TIME (30+ HRS/WK) ☒ PART-TIME (<30 HRS/WK)  
STATE: IL SALARY: VARIOUS  
SUPERVISOR/TITLE: JOHN GOODALL, PUBLIC WORKS DIRECTOR

RELATED DUTIES: WORKED ON BIKEWAYS, STORM & SANITARY  
SEWER SYSTEMS, ENERGY CONSERVATION,  
POLLUTION CONTROL, UNDERGROUNDING UTILITY  
LINES, STREETS & TRAFFIC, PLANNING, ZONING  
& PLATTING MATTERS, ETC. PT AT FIRST, THEN FT.  
REASON FOR LEAVING: TO BECOME RESEARCH ASSOCIATE AT UIUC

# STOREY COUNTY

## ACKNOWLEDGMENTS

Please **READ ALL** of the following statements and **INITIAL EACH** of the lines to indicate you have read and understand each of the statements. If you have any questions, contact Storey County Human Resources Department at (775) 847-0968.

**RK** All offers of employment and all information regarding compensation and other terms and conditions of employment will be made in writing. Verbal statements may not be relied upon.

**RK** This application is the property of Storey County and will become part of my personnel file if I am hired.

**RK** I authorize Storey County to contact any employer or individual that I have listed on my employment application and/or résumé or mentioned during job interviews to obtain from them any relevant information regarding my previous employment, military service, criminal history, characteristics or traits necessary for job performance, or other relevant qualifications for employment and/or continued employment with Storey County. In addition, I authorize Storey County to conduct a background search which includes criminal history and military history. In addition, if the position for which I am applying requires driving a vehicle, I authorize Storey County to conduct a Department of Motor Vehicles (DMV) search. If the position for which I am applying involves contact with minors or with any persons having diminished capacity to care for themselves, a search of government sex offender registries may be conducted. I further authorize Storey County to contact any institution and/or licensing authority to verify my possession of education, licenses, and/or certificates which may qualify me for employment.

**RK** In exchange for Storey County consideration of my employment application, and/or any continued employment with Storey County, I authorize anyone possessing information to furnish it to Storey County upon request, and I release the organizations and all individuals providing the information or acquiring the information, including Storey County, from all claims, liability, and damages whatsoever claimed to be related to furnishing, obtaining, or using said information. This release applies to, but is not limited to, claims for defamation, libel, slander, infliction of emotional distress, and interference with current or prospective economic relations.

**RK** I further understand this consent will apply during the entire course of my employment with Storey County should I obtain such employment. I understand and agree this consent shall remain in affect indefinitely.

**RK** I hereby certify that all statements made in this application are true. I understand that any false statement of material facts herein may cause forfeiture on my part of all rights to any employment with Storey County. I understand that any misrepresentation, falsification, or material omission of information may result in my failure to receive an offer, or if I have been hired, in my dismissal from employment regardless of length of employment. I understand that neither this document nor any offer of employment from Storey County constitutes an employment contract unless a specific contract document to that effect is executed. I agree to undergo any job-related physical examination and drug screening upon conditional offer of employment. I further understand and agree that this paragraph applies to any information supplied by me at a later date as part of this application.

Additionally, my signature below certifies that the information provided is true and correct to the best of my knowledge.

Signature of Applicant

*Ronald L. Knecht*

Date

28 JANUARY 2019

NOTE: This Page **MUST** have original initials and signature.  
Photocopy or typed versions not acceptable.

# NEVADA CONTROLLER

## RON KNECHT, MS, JD & PE

Ron Knecht, an economist, financial and policy analyst, Professional Mechanical Engineer (registered in California) and law-school graduate, became Controller on January 5, 2015. As Controller, he also serves on Nevada's Board of Finance, Executive Audit Committee and Department of Transportation Board of Directors.

Ron, his Deputy and team cut Controller's office spending 13% from the levels passed by the Legislature and Governor based on his predecessor's request. While returning over \$1-million to the state treasury, they made innovations and he wrote most of Nevada's first three Controller's Annual Reports (CARs), which won awards.

He inherited a troubled debt collection IT development project based on a flawed contract. Ron and the team worked tirelessly with the developer and others to twice renegotiate the contract and successfully turn around the project. In the first year using the new system, they increased debt collection revenues 3.5 times. Ron is also co-leading the business process re-engineering for all state agencies and development of a huge all-functions enterprise resource management IT system (SMART21) to fully integrate the agencies' IT systems by 2022.

Ron wrote the detailed analysis showing why all of the new CAR (a/k/a Popular Annual Financial Report, or PAFR) should be included in Nevada's Comprehensive Annual Financial Report (CAFR), as it now is. His Chief CAFR Accountant required Nevada state and local agencies to reform their reporting of pension-related information to fully conform to Government Accounting Standards Board requirements.

He led a team that developed an alternative state budget in 2015 that would have obviated a tax increase. Since the Legislature passed and the Governor signed Nevada's largest tax increase ever, he has led efforts to repeal the worst part of the increase, the Commerce Tax. He has also led efforts to reform the forecasting of returns on state pension investments and expected employee counts to avoid a crisis due to underfunding.

Before becoming Controller, Ron divided 44 working years between public service and entrepreneurial small business, all in managerial/executive and senior professional positions. He's been a founder, executive or director for 12 firms, charities, community-service and public-interest groups.

In previous jobs, he testified extensively as an expert witness on a number of subjects. In 2012-14, 1986-2001 and 1976-78, he was a consultant, expert witness and business executive. In 2001-12, he was a senior economist at Nevada's Public Utilities Commission. He held principal economics, finance, policy and technology positions in 1978-86 at California's Energy and Public Utilities Commissions, and he also served in management roles.

In 2009-13 he co-taught about ten two-day seminars for SNI, Financial on utility finance, cost of capital, and economic and policy issues for regulators, professionals, managers and securities analysts. In 1973-77, he was a Research Associate and Research Engineer at the University of Illinois. In 1972-73 he was Assistant City Engineer in Urbana, Illinois. Nowadays he regularly speaks at institutional investor conferences.

Ron was elected to the Board of Regents of the Nevada System of Higher Education in 2006 and re-elected in 2012. For two years each, he chaired the Budget & Finance and Audit Committees; for seven years he was very active on the Investment & Major Projects Committee, which oversees \$1-billion of endowment and operating funds. He served on four other committees and on institutional presidential selection and performance-review committees, chairing two of them. Ron was elected to the Nevada Assembly for 2002-04 from Carson City.

With some scholarship support, he worked his way through undergraduate and early graduate studies at the University of Illinois (BA, Liberal Arts & Sciences; mathematics major; physics & chemistry minor; 1971). Spending most of his working career in San Francisco and Silicon Valley, he paid his way at Stanford University (MS, Engineering Economic Systems; 1989) and the University of San Francisco (JD; 1995) while working full time. He's been a columnist for print and on-line papers and has taught part-time at two colleges.

The most important things in Ron's life are his wife Kathy, their teenage daughter Karyn, and their parents and families. Raised in a small town in the Midwest, he was always active in a wide range of athletics and outdoor activities - a competitive distance runner in high school and college. He enjoys ballet, modern dance, symphony, opera, rock & roll, country & western, theater and film, and he collects baseball cards and pursues other hobbies.



To see additional information, visit: [controller.nv.gov](http://controller.nv.gov)

## **Ron Knecht, MS, JD & PE(CA) – Bio Details**

### **Professional, Managerial and Business Experience and Elected Office**

- Nevada State Controller and, as Controller, a member of Nevada's: Board of Finance; Board of Directors of Nevada Department of Transportation; and Executive Branch Audit Committee – elected in 2014 to 2015-19 term
- Member, National Association of State Comptrollers (NASC) and National Association of State Auditors, Comptrollers and Treasurers (NASACT), 2015-present
- Member of State Financial Officers Foundation, 2016-present; nominated for SFOF's Outstanding State Financial Officer award, 2018
- Consultant in economic, financial, technical and policy analysis (CC, NV), 2012-14
- Economist / Senior Economist, Resource and Market Analysis Division, Public Utilities Commission of Nevada, 2001-12
- Regent, District 9, Nevada System of Higher Education, elected to two terms and served 2007-15; twice Chairman, Business & Finance and Audit Committees; served on Investment & Major Projects, Health Sciences System, Research & Economic Development, and Cultural Diversity & Security committees and various Presidential search and performance review committees, chairing two
- Assemblyman, District 40, Nevada Assembly (Carson and Washoe Cities), 2002-04; Commerce and Labor, Government Affairs, and Transportation Committees
- President, Economic & Technical Analysis Group (SF and Los Altos CA), 1990-2001
- Board of Directors, Minimax Research Corporation (Campbell CA), 1988-94
- Vice-President, Spectrum Economics, Inc. (Palo Alto & Mountain View CA), 1988-90
- Principal, QED Research, Inc. (Palo Alto CA), 1986-88
- Senior Economist, Dames & Moore, Engineers & Consultants (San Fran. CA), 1986
- Section Supervisor, principal analyst (economics, finance, technical analysis and policy) and member of all division management committees, California Public Utilities Commission (San Francisco CA), 1979-86
- Cofounder, Chairman, CEO & CFO, The Rainbow Connection, Inc. Restaurant (Springfield IL), 1979-83
- Commissioner's Senior Advisor and then principal analyst (economics, technical analysis and policy), California Energy Commission (Sacramento CA), 1978-79
- Partner, Bertschi & Knecht Engineers & Consultants (IL and CA), 1976-86
- Energy Research Engineer (1974-77); Center for Advanced Study Research Associate (1973-74); Research Assistant (Economics, 1970-71; Social Work, 1971-72); Grader & Consultant (Computer Science, 1969-71); *Daily Illini* Reporter (1971-72) and Columnist (1973-75); Assistant to Dean of Student Services (1970-71); Student Senate Office Manager (1968-69); hourly student non-professional employment, 1967-71 – all at University of Illinois, Urbana-Champaign
- Assistant City Engineer, City of Urbana IL, 1972-73

### **Education, Teaching and Professional Registration**

- University of San Francisco Law School, 1995: Juris Doctor
- Stanford University, 1989: M.S., Engineering-Economic Systems
- University of Illinois at Urbana-Champaign, 1971: B.A., Liberal Arts & Sciences (major in Mathematics; minor in Physics & Chemistry); completed additional course work in economics and engineering, plus Civil Engineering masters degree project (American Nuclear Society award winner) in Power Generating Economics, 1977

- Economics Instructor (Micro- and Macro-Economic Analysis), Western Nevada Community College, Carson City, NV, 2003-06
- Instructor, Regulatory & Legal Aspects of Telecommunications, for graduate students, Golden Gate University, Sacramento CA, 1991
- Registered Professional Mechanical Engineer, State of California, since 1986

**Areas of Experience, Publication and Expert Testimony (~150 times; 25 jurisdictions)**

- Regulation: Electric; Natural Gas; Nuclear Power; Coal; Communications; Water, Waste-water and Sewers; Insurance; Transportation; Environmental; Land Use; Finance and Securities; Discount Rates for Public Policy and Business
- Utilities: Ratemaking (all aspects); Finance; Strategic and Resource Planning and Forecasting; Operations and Modeling; Operating and Facilities Certificates
- Business Analysis and Management: Planning, Strategy, Finance, Valuations, Cost of Capital, Market Power, and Operations
- Regulatory and Industrial Change: Incentive-based Regulation; Industry De- and Re-regulation and Restructuring; Public versus Private Provision of Services
- Energy: Electricity, Natural Gas, Nuclear Power, Coal, Oil, Cogeneration, Conservation, Renewables, Distribution Companies, Transmission and Independent System Operators, Transportation and Industrial Use
- Economics and Policy: Micro- and Macro-economic Analysis; Taxation, Budgeting and Public Finance; Resources and Pollution; Transportation; Public Safety; Health Care; Human and Social Services; Education
- Law & Economics: Anti-trust; Due Diligence; Mergers and Acquisitions; Bankruptcy Workouts; Litigation Settlement; Alternative Dispute Resolution; Diversification
- Engineering Economics: Systems Analysis/Control; Optimization; Decision & Probabilistic Analysis, especially as applied to Business and Public Policy
- Other: Mechanical and Civil Engineering; Statistics; Program and Project Management; Staff Supervision
- Wrote chapter in *Leadership Secrets of Government Financial Officials 2.0*, published 2017 by National Association of State Auditors, Comptrollers & Treasurers

**Civic, Community, Charitable, Public and Professional Service**

- Endorsed by Nevada Republican State Convention as State Controller candidate, 2014; also by Nevada Republican Assembly, Citizen Outreach, County Republican Parties, Log Cabin Republicans and National Rifle Association; elected to 2015-19 term; Republican candidate for re-election as Controller, 2018, numerous endorsements
- Regular columnist, *Nevada Appeal*, *Elko Daily Free Press*, *Lahontan Valley News* and other on-line and print papers), 2013-present; occasionally in S.F. Bay Area in 1990s
- Speaker, panelist or moderator at numerous institutional investor conferences, 2013-18
- Co-instructor for SNL seminar on utility, finance, cost of capital, economic & policy issues, 2009-13
- Seminar Presenter, Utility Valuations, SNL Finance, New York, 2012-13
- Board of Directors & Legislative Chairman, Carson City Court Appointed Special Advocates for Children (CASA), 2005-15; Chairman of Board, 2013-15
- Board of Directors, Carson City Kiwanis Club, 2002-04 and 2005-07; member of Club's Scholarship Board, 2004-07; Member, Kiwanis Club, 2001-present
- Co-sponsor, Carson High School Science Fair, 2004; education support, 2002-present



- Carson City Republican Central Committee, 2001-2012; Chairman, 2005-07
- Member, Western Economics Association International (WEAI), 1998-present
- Member, Carson City Navy League Chapter, 2004-12
- Carson City Chairman, Governor Jim Gibbons Re-election Campaign, 2010
- Member and speaker at Society of Utility and Regulatory Financial Analysts (SURFA), 2007-2009
- Organizing Committee, Rutgers University Center for Research in Regulated Industries annual Western Conference, 2005-2007

**Civic, Community, Charitable, Public and Professional Service (continued)**

- Instructor, "Managing Your Life and Family Finances", for clients of Friends in Service Helping (FISH) faith-based charity, Carson City NV, 2005 and 2007-08
- Carson City Methamphetamine Task Force Public Awareness Committee, 2005-06
- Carson City School District Social Studies Textbook Selection Committee, 2004-05
- Co-organizer, "Thank You" event honoring Carson City Waterfall Fire First Responders, 2004
- Republican Nominee, Assembly District 40 (Carson & Washoe Cities), 2002 & 2004
- Chairman, Carson City (Water and Sewer) Utilities Advisory Committee, 2002-03
- Associate Member, Carson City Area Chamber of Commerce, 2002-06
- Nevada Republican Central Committee, 2002-07 and 2015-present
- Candidate (non-partisan), Los Altos CA City Council, 1999
- California Republican Central Committee, 1998-2001
- Director, Santa Clara County CA Lungren for Governor Operations, 1998
- Co-founder and Principal, Advocates for the Public Interest (San Francisco and Los Altos CA), 1998-2001
- Founder, Univ. of San Francisco Federalist Society, 1994-95; Advisor, 1997-2001
- Senior Editor and Writer, University of San Francisco Law School *Forum*, 1994-95
- Founding Board Member, Illinois Public Action Council, 1976-77
- Co-founder and Executive Director, Illinois Power Project (Urbana IL), 1976-78
- Chairman, Electric Load Forecasting Statewide Committee of Energy Experts to Advise Illinois Legislature, 1975-76
- Board of Directors, Illinois Committee on Freeways (Urbana IL), 1975-76
- Member and Secretary, City Board of Zoning Appeals, Urbana IL, 1974-78
- Democrat Nominee, City of Urbana IL City Council, Ward 2, 1973
- Senator and Steering Committee Member, Univ. of Illinois Student Senate, 1968-69
- President, Independent Freshmen Men, University of Illinois, Urbana, 1967-68
- Ran Freshman Cross-Country and Track, University of Illinois, 1967-68
- Southern Illinois Master Councilor and other positions, Order of DeMolay, 1966-68
- Assistant Editor, *HyNews*, Belleville, IL Township High School (West), 1966-67
- Class President, National Science Foundation Summer Math & Computer Science Program, St. Louis University, 1966
- Ran Cross-Country & Track, Belleville Township High School (West), 1963-67; varsity letters, 1965-1967; All-St.Clair-County Cross-Country Team, 1966
- Master Councilor / other positions, Tancred Chapter, DeMolay, Belleville IL, 1964-68
- Senior Patrol Leader & other positions, Cub and Boy Scouts, Belleville IL, 1957-64

31 January 2019

## **Additional Detail for Ron Knecht's Previous Job Duties for Storey County 31Jan.2019**

### **Controller's Duties**

The Controller is the Chief Fiscal Officer of the State of Nevada and as such has a very wide range of duties. He also serves on Nevada's Board of Finance (which requires investment expertise), its Executive Audit Committee (which needs audit experience) and the Board of Directors for the Department of Transportation (which calls for a full range of policy, procedures and operations knowledge, including subject matter understanding). The Controller's office is charged with the day-to-day back-office management and operations functions for the whole state, including:

- \* preparing the single audit and summary of prior year findings;
- \* running numerous financial and accounting systems;
- \* preparing the Comprehensive Annual Financial Reports (CAFRs) and the Popular Annual Financial Reports(PAFRs, a/k/a the Controller's Annual Report, or CAR);
- \* overseeing the Government Accounting Board (GASB) implementations;
- \* making "Rainy Day" and Disaster Relief transfers;
- \* liaison with external auditors;
- \* managing agency services to other state and local government departments;
- \* preparing the CMIA annual report and interest calculations;
- \* bank reconciliation oversight and processing reverted checks;
- \* various federal income tax oversight and reporting;
- \* garnishment review and signature;
- \* managing the office's internal information technology operations;
- \* working on special IT projects, including co-leading the all-agency, all-function enterprise resource planning and management IT system (SMART21) development for 2022, including especially extensive business processing re-engineering for all state agencies;
- \* working with IT vendors and other agencies and overseeing system implementations;
- \* identifying, tracking and assisting in compliance with laws, rules and regulations related to IT operations (e.g. PII and PCI);
- \* full coordination with state risk management department and operations;
- \* interfacing with other CIO agencies and providing help desk functions;
- \* preparing and managing the office's budget;
- \* registering vendors for state and providing necessary related services to them;

- \* running debt collection operations, including processing payment plans, referring accounts for write-off, and communicating with outside collection agencies and state agencies;
- \* automating debt collection processes and monitoring contracts for automation;
- \* reviewing and approving debt collection transfers to agencies and the debt recovery fund;
- \* ensuring compliance with federal and state debt collection laws;
- \* writing and processing RFPs and RFQs for debt collection and other services and supervising contractors;
- \* hiring, managing (allocating), supervising and disciplining staff and all other needed resources;
- \* interfacing with all other state branches and agencies as required; and
- \* preparing and presenting testimony before the Legislature and other bodies as required.

In addition to all these back-office functions, Nevada's Controller has a statutory duty promote state frugality and economy, plus better management of the state's fiscal affairs and creditworthiness, and better understanding of all these matters for everyone (public, press, legislators and other officials). Openness, transparency and accountability are paramount in these areas.

The Controller also holds hearings on payroll overpayments and public employee union dues, and writes decisions to resolve those matters. And answers Nevada Public Records (FOIA-type) requests and provides information to the public upon request and necessity.

#### **Regent's Duties**

One of 13 Regents on Board who:

- \* set mission, vision, policy and procedures for NSHE, two universities, five colleges and community colleges, plus Desert Research Institute;
- \* selected and evaluated the performance of various employees (university, college, community college and DRI presidents, athletic directors, and basketball and football coaches, plus NSHE chancellor, general counsel and chief of staff for the board);
- \* set budgets and finances and oversaw compliance with them;
- \* managed operating and endowment funds, plus major projects, including planning and implementation of massive all-system (and institutions) enterprise resource planning and management system for student affairs, faculty and staff, and all finance and accounting matters;
- \* oversaw system auditing operation and results;
- \* oversaw growth and development of health sciences system operations and medical and dental schools;
- \* oversaw research and economic development activities of NSHE, institutions and their coordination of those functions with state and local government;

- \* oversaw cultural development and security activities of NSHE and individual institutions;
- \* oversaw education policy development and implementation at institutions;
- \* coordinate with college, university and DRI governing bodies, including those for students, faculty and staff/administration, and assure their input was heard and given due weight in our decisions;
- \* recognized outstanding faculty, other scholars, staff and students;
- \* assured quality education for students, families and the people of Nevada;
- \* oversaw all operations of NSHE, its institutions, plus thousands of faculty and staff for over 100,000 students.

I served eight years on the Audit committee and seven on Budget and Finance Committee, chairing each for two and as vice-chair of each for a year. I served seven years as a very active member of the Investment and Major Projects Committee, which oversaw over \$1-billion in investments, plus the ERP system and other major expansions. I also served on various institutional president selection and evaluation committees, chairing two. And I served on four other committees. In particular, I was active in seeking to assure fairness for community colleges, their students, faculties, staffs and communities, which serve Douglas County.

#### **PUCN Senior Economist Duties**

Served as senior/principal analyst in full range of financial, economic, policy and technical analysis, including especially cost of capital, fuel costs, operations and capital costs, cost recovery, revenue requirements, cost allocation and rate design, strategic business and resource planning, systems modeling, discount rates, and generation and power supply costs, including conservation and renewables. Served as expert witness in all these areas for commission staff and for commission before other state and federal bodies. Worked extensively with all parties involved in regulation, energy and other utility (electric, gas, water and communications) matters. See my detailed experience resume (three pages in attachments) for the full range of subject matters with which I dealt in this job, my jobs at the California Energy and Public Utilities Commission and my work in private business and consulting. (Areas of Experience, Publication and Expert Testimony section)

#### **Assemblyman's Duties**

All normal duties of a state legislator: determine the public interest in the full range of matters that come before the legislature and act for that interest. Member of Government Affairs, Commerce & Labor, and Transportation Committees. Represent constituents and provide services for them. Sponsor bills and other measures; advocate for or against and vote on measures coming before committees, the Assembly and Assembly/Senate conference committees. Work with full range of interest groups, and seek to fashion compromise and effective measures. Outreach to citizens/public, interest groups, press and others to explain legislation, regulation, spending, revenues, finances, various public interventions, other governmental matters, and the public interest. Supervise one staff person. Provide leadership of ideas and action; think, write and speak.

#### **Duties as ETAG President**

Full functions of president of a small consulting business and expert witness. Consulted to and testified for the full range of parties involved in regulatory, utility and energy matters, including regulators and staff, other public agencies, investor-owned and publicly owned utilities, private energy producers and other private businesses, plus various public-interest, consumer, environmental and energy policy groups. Full range of business development, management and billing responsibility, plus working and coordinating with partners and sub-contractors.

Notably in this work, I led ETAG's engagement to perform the 1996-97 feasibility study for the City of San Francisco on municipalizing electric utility operations there, including especially valuing the facilities to be acquired and other policy, resource planning, operations, risk, technical issues and policy matters.

Also served as consultant and expert witness for Pacific Gas & Electric Co. before Federal Energy Regulatory Commission on discount rates and policies for regulation. FERC adopted the analysis and discount rate result I proposed, and when the opposing party appealed the matter to the DC Federal Court of Appeals, the court also adopted it. To my knowledge, this is the highest court decision ever on the subject of discount rates because the Supreme Court has never heard the issue.

Also served as consultant and expert witness for the Oklahoma Corporation Commission (which regulates utilities in that state) on major review of prudence and reasonableness of the operation gas gathering and transmission system and use of gas in electric generation by Oklahoma Gas & Electric Company. Also consultant and expert witness on setting avoided-cost rates for acquiring electric energy from private producers.

Served as expert witness in case before state court in Oklahoma in which I performed valuation of a private power producing company and the damages to one of its partners for a breach by its CEO. Extensive work as expert witness on cost of capital, finance, revenue requirements, cost allocation and rate design in utility regulatory matters. Consultant and expert witness for private power producers, etc.

#### **Duties as Spectrum Economics, Inc. Vice President**

Essentially the same as those at ETAG in the 1990s, except I was VP, not President and CEO. However, I did mediate a truce and settlement of many business and financial issues between the PA central office and the satellite offices in SF, SD & KC before leaving. Also was responsible for business development, management, etc. and did most of the same consulting and expert witness work as at ETAG. Did extensive work for Oklahoma Corporation Commission client as at ETAG, plus work on diversification and utility strategic planning for PG&E. Also, work for Southern California Edison Co. and San Diego Gas & Electric Co. on their proposed merger. Work for Mobil Oil Co. and other private power producers at CA Energy Commission. Various other projects and cases.

#### **Duties as Section Supervisor & Principal Analyst in Four Areas at California Public Utilities Commission**

Professional duties similar to those at PUC of Nevada in 2001-12. However, at CPUC I also had substantial supervisory and management duties as a section supervisor and member of all four division



management committees and was involved in hiring and evaluating professional and support personnel, as well as coordinating with other branches of the agency. At various times I served as the CPUC's first Principal Analyst in the following four subject areas: economics, finance, policy and technical analyses. In these capacities, I prepared analyses and testified as an expert witness on the full range of matters involved as a staff member, including (without limitation) revenue requirements; finance; project and resource economics; nuclear power, coal and all generating alternatives; cost allocation and rate design; discount rates; system modelling and operation; fuel and capital costs and their recovery; incentive ratemaking, etc. Managed CPUC's last resource plan review for SCE and PG&E, involving proposed three-state coal-fired power plant system with coal mining in Utah, slurry pipeline to Nevada and transmission lines to California. Led completion of major CA Environmental Impact Review (similar to federal EIS in volume and detail) for that project, supervising ~10 full-time staff members total in all functions. Also led interdepartmental project team evaluating CPUC transportation regulation and de/re-regulation, which resulted in significant deregulation. Also involved deeply in restructuring and reregulation of electric utility industry and promulgation of power purchase rates for utilities' procurement from private power producers (mainly QFs). Many other high profile cases and events, including testifying before CA legislature.

#### **Duties as Partner, Consultant and Expert Witness at Bertschi & Knecht Engineers & Consultants**

Similar to duties later at ETAG, Spectrum & QED in professional and management matters. Major project in 1976-77 was as consultant and expert witness for California Energy Commission on power economics, especially on Sun Desert plant licensing docket. My consulting work included completion of my masters project in Civil Engineering (power economics) at UIUC, which became a reference document on those issues at CEC. Also consulted and testified for other clients on ratemaking and resource planning issues.

B&K continued to operate in 1978-86, with me in Sacramento in 1978-79 and in SF in 1979-86; the State of CA recognized the First Amendment rights of its employees, and thus I was allowed to do consulting and expert witness work on the side while at CEC and CPUC. In fact, CA understood that such side work out of state improved its employees skills, knowledge and qualifications and thus added value for CA taxpayers while avoiding conflicts of interest (being out of state). SO, I consulted and testified on the full range of clients in the full range of subjects on which I worked at CEC and CPUC.

My work in 2012-14 as a private consultant, which is not separately listed here, was similar to my work at B&K, QED, Spectrum and ETAG, but without as much management component.

#### **Duties as Commissioner's Senior Advisor and Principal Regulatory Specialist at CA Energy Commission**

Professional duties essentially the same as at CPUC, but didn't include much about ratemaking. Instead, electric and gas resource planning, plus power economics, planning and technical matters and policy analysis for energy, especially alternatives and conservation. As Commissioner's Senior Advisor, I dealt with all subject matter and procedural issues that came before the commission, plus policy, personnel and management issues. Filed court testimony for commission as an expert witness on nuclear and other power production matters.

## **Ron Knecht's Attached Listings for Storey County Manager Application 31Jan19**

### **Professional Associations**

- Member, State Financial Officers Foundation, 2016-Present
- Member, National Association of State Comptrollers (NASC) and National Association of State Auditors, Comptrollers and Treasurers (NASACT), 2015-2019; served on numerous committees and as panel moderator at various conventions
- Founder, Univ. of San Francisco Federalist Society, 1994-95; Advisor, 1997-2001
- Member, Western Economics Association International (WEAI), 1998-present
- Member and speaker at Society of Utility and Regulatory Financial Analysts (SURFA), 2007-2009
- Organizing Committee, Rutgers University Center for Research in Regulated Industries annual Western Conference, 2005-2007
- Member, Mathematics Association of America, ~1970-1973

### **Honors & Awards**

- Nominated for SFOF's Outstanding State Financial Officer award, 2018
- Taxpayers' Hero Award, Citizen Outreach (for leading opposition to Commerce Tax)
- Outstanding Student Paper in Power Generating Economics, American Nuclear Society, 1977 – paper based on my masters project at UIUC in Civil Engineering – this paper did not find nuclear to be the least-cost option
- Senator and Steering Committee Member, Univ. of Illinois Student Senate, 1968-69
- President, Independent Freshmen Men, University of Illinois, Urbana, 1967-68
- Citizenship Award nominee, Belleville Township High School West senior class, 1967
- Assistant Editor, *HyNews*, Belleville, IL Township High School (West), 1966-67
- Class President, National Science Foundation Summer Math & Computer Science Program, St. Louis University, 1966
- Ran Cross-Country & Track, Belleville Township High School (West), 1963-67; varsity letters, 1965-1967; All-St.Clair-County Cross-Country Team, 1966 (2<sup>nd</sup> team IL Southwest Conference and district)
- Master Councilor / other positions, Tancred Chapter, DeMolay, Belleville IL, 1964-68
- Senior Patrol Leader & other positions, Cub and Boy Scouts, Belleville IL, 1957-64

### **Personal**

- The most important things in my life are my wife Kathy, our teenage daughter Karyn, and our families. I was always active in a wide range of athletics and outdoor activities. I enjoy ballet, modern dance, symphony, opera, rock & roll, country & western, theater and film. I still collect sports cards and pursue other hobbies. Our family has attended many activities in Storey County for a number of years and enjoyed the friendship of many folks there. It would be an honor to serve them and the Commissioners.
- In 1979-83, I was a co-founder/CFO and later Chairman/CEO of the Rainbow Connection Restaurant in Springfield IL. Lasting three-plus years, we beat the odds and provided good food, service and atmosphere. Unfortunately, we continued to lose

money in great part because we had to turn our construction loan into permanent financing after the October 1979 Saturday Night Financial Massacre drove interest rates into the upper teens. In the end, we settled with the bank and walked away.

### **Volunteer Experience**

- Instructor, "Managing Your Life and Family Finances", for clients of Friends in Service Helping (FISH) faith-based charity, Carson City NV, 2005 and 2007-08
- Board of Directors & Legislative Chairman, Carson City Court Appointed Special Advocates for Children (CASA), 2005-15; Chairman of Board, 2013-15
- Board of Directors, Carson City Kiwanis Club, 2002-04 and 2005-07; member of Club's Scholarship Board, 2004-07; Member, Kiwanis Club, 2001-present
- Co-sponsor, Carson High School Science Fair, 2004; other local-education support, 2002-present, including member of textbook of CC District textbook selection com.
- Carson City Methamphetamine Task Force Public Awareness Committee, 2005-06
- Carson City Methamphetamine Task Force Public Awareness Committee, 2005-06
- Member, Carson City Navy League Chapter, 2004-12

### **Public Service & Other**

- Chairman, Carson City (Water and Sewer) Utilities Advisory Committee, 2002-03
- Associate Member, Carson City Area Chamber of Commerce, 2002-06
- Chairman, Electric Load Forecasting Statewide Committee of Energy Experts to Advise Illinois Legislature, 1975-76
- Board of Directors, Illinois Committee on Freeways (Urbana IL), 1975-76
- I've been a founder, executive or director for 12 firms, charities, community-service and public-interest groups; including a board member for Minimax Research Corp. in 1988-94.
- I've testified as an expert witness about 150 times in about 25 regulatory, judicial and legislative jurisdictions on a wide range of subjects listed in "Areas of Experience ..." in my three-page resume supplement.
- In high school, I had various hourly and piecework jobs, including running Christmas tree lot, putting up seasonal decorations at shopping center, mowing lawns and shoveling snow.

### **My Record as Controller**

- Leading a 41-person office, we've compiled a strong record of nuts-and-bolts ministerial and back-office functions; no turmoil, trouble or drama, just quiet and effective day-to-day service. We cut spending by over 13% and returned over \$1-million to the state treasury in the first 18 months, while improving service. We worked with all state agencies to modernize business processes and develop the SMART21 II system to integrate all functions such as accounting, finance, payroll, personnel and budget for all agencies. I worked hard with many of our staff, the vendor, AG and others to rescue a large troubled IT project we inherited; it's now

producing \$1.3-million new annual debt collection revenues for the state. We also made great strides in IT security and safety to protect folks' private information.

- As controller, I did unprecedented things under the statutory charge to promote transparency and accountability and improving/reforming government performance. I published Nevada's first three modern Controller's Annual Reports (CARs), and the first three won awards. (Awards for the current year have not yet been announced.) They cover state spending, revenues, health and social services, education, state pay and retirement benefits, the economic outlook and policy prescriptions – realistically from the taxpayer and public-interest viewpoints.
- I led a group that produced a 2015 alternate budget to fund all state services reasonably while not raising taxes. I've led effort to repeal the Commerce Tax, which is similar to and worse than the margins tax the voters rejected 79-21 in 2014.
- I've also led efforts for openness and accountability at PERS and to reform the forecasting of returns on state pension investments and expected employee headcounts. The goal is to make the system safe and secure and avoid a crisis due to underfunding (a crisis now affecting many states for the same reason).

#### **Publications**

- Numerous papers and written testimonies and exhibits in my professional and expert witness work listed in my three-page resume supplement under "Areas of experience ...".
- Especially relevant to this application, I wrote a chapter in the book **Leadership Secrets of Government Financial Officers 2.0**, published in 2017 by the National Association of State Auditors, Comptrollers and Treasurers.
- Also see listings elsewhere in this application concerning my work as a columnist for various online and print publications.